Corporate Governance Report

At NRB Bank PLC, corporate governance consists of principles, policies, procedures and defined responsibilities and accountability developed by the bank to ensure organisational stewardship, risk management and superintendence of conflict of interest. The goal of corporate governance is to facilitate effective and prudent management of the business to enable long-term value creation for all stakeholders. The objective of corporate governance is to ensure that the company is managed in a way that maximizes shareholder value while also taking into account the interests of other stakeholders and the broader societal impact of the company's actions:

Good corporate governance includes several key elements, including:

- A transparent and open reporting structure that provides accurate and timely information to shareholders and other stakeholders.
- A clear system of accountability that holds management and the board responsible for their actions.
- A strong ethical culture that promotes integrity, honesty, and fairness in all aspects of the company's operations.
- Effective risk management systems and controls to identify, assess, and manage risks to the company's operations, finances, and reputation.
- Compliance with all applicable laws, regulations, and codes of conduct.

From the view point, conflicts of interest among Management, Stakeholders, Directors and Shareholders are the primary focus of most of the elements of corporate governance. Board of directors is a critical component for ensuring check and balance that lies at the heart of corporate governance. Board members owe a duty to make decisions based on what ultimately is best for the long-term interests of the shareholders.

Corporate Governance Practice at NRB Bank PLC

NRB Bank PLC is guided in its corporate governance practices by two regulatory bodies:

- Bangladesh Bank (Central Bank of Bangladesh)
- Bangladesh Securities and Exchange Commission (BSEC)

However, the Bank's corporate governance philosophy encompasses not only regulatory and legal requirements but also embodies various internal rules, policies, procedures and practices based on the best practices of local and global banks. At the bank, we attach a simple meaning to 'Corporate Governance' which is 'Due diligence' in observing responsibilities by Board as well as by Management to safeguard interest of key stakeholders i.e. depositors, shareholders, employees and the society as a whole. Integral pillars of a good corporate governance structure are:

- Accountability
- Transparency
- Responsibility
- Ethics and Integrity
- Compliance

Composition of Board of Directors

Bangladesh Bank its Order no. BRPD(BMMA)651/9(55)DA/2025-3572 dated 12 March 2025 dissolved the Board of Directors of NRB Bank PLC with immediate effect and subsequently, Bangladesh Bank vide its letter no. BRPD(BMMA) 651/9(54)DA/2025-3574 dated 12 March 2025 has reconstituted the Board of Directors of the Bank. As the Board has been reconstituted by Bangladesh Bank consisting of total 7 (seven) Directors only.

Chairman and 06 (six) Non-Executive Directors -Independent Directors and 1 (one) is Managing Director & CEO (Ex-Officio). All the Directors are well-qualified, experienced professionals and carrying tremendous value in their respective management capability. These Directors are successful businessmen in their own field and they also hold very responsible positions in public life. Directors have declared their respective interests and directorships at the time of joining the Board and also their dealings in Bank's securities are on full disclosure and arm's length basis. The Board meets at least once in every Month. For smooth running of the Bank as well as for effective day-to-day management, they have delegated certain powers to the Managing Director. All essential management issues are discussed in the meetings of the Board and decisions are made on the basis of management opinion and exchange of views.

Meetings of the Board of Directors

The Board of Directors meets on regular basis: usually twice in a month but emergency meetings are called when deemed necessary. Management provides information, references and detailed working papers for each agenda to all Directors well ahead of the date scheduled for meeting. Chairman of the Board of Directors allocates sufficient time for the Directors to consider each agenda item in a prudent way and allow them to freely discuss, inquire, and express opinions on the items of interest so that they can fulfill their duties to the best of their abilities. In 2024, a total of 21 meetings of the Board of Directors were held.

Responsibilities of Chairman and Chief Executive Officer

Roles of the Chairman of Board of Directors and the Managing Director are clearly spelled out in writing and have been agreed by the Board. The Chairman supervises the operation and effectiveness of the Board of Directors. As the Chief of the Board, he approves the agenda for the Board meetings with the assistance of the Managing Director and the Company Secretary. He further ensures that there is effective communication with stakeholders and promotes compliance with the highest standards of

corporate governance. On the other hand, the Managing Director is responsible for implementation of agreed strategy and holds delegated authority from the Board for the day-to-day management of Bank business. Being the Head of Management Team, he is accountable to the Board and its Committees to run and manage the Bank in accordance with prescribed policies, principles and strategies adopted by the Board and guidelines from the Central Bank, BSEC and other regulatory bodies. In NRBBPLC, the corresponding responsibilities of the Chairman and the Managing Director imply that the Management of the Bank handles daily affairs of the Bank as a separate entity from the Board of Directors and both work in the common interests of the Bank and its stakeholders. Difference of opinion is settled in a harmonious way towards achieving more of Bank's goal together.

Benefits provided to the Directors and the Managing Director

As per Bangladesh Bank BRPD Circular No. 02 dated February 11, 2024, banks in the country can only provide the following facilities to the Directors:

- The Chairman of the Board of Directors may be provided with car, telephone, office chamber and private secretary.
- Managing Director is paid salaries and allowances as per approval of the Board and Bangladesh Bank (Notes to the Financial Statements note # 30)
- Directors are entitled to fees and other benefits for attending the Board/ Executive Committee/ Audit Committee/ Risk Management Committee meetings (Notes to the Financial Statements, note # 31)

NRBBPLC is compliant with the Bangladesh Bank Circulars and Guidelines in respect of the above.

Functions of the Board

The Board of Directors has the responsibility to the shareholders for overall guidance and control of the Bank. Among its key responsibilities, the Board approves all policies and strategies formulated by the Bank Management as well as ratify all decisions/approvals made by other Committees of the Board including the Executive Committee (EC) of the Board. The Board, while discharging its responsibilities, is committed to high standards of governance designed to protect the interests of shareholders along with all other stakeholders with highest level of integrity, transparency and accountability. The Directors of the Board are confident that they did their best in protecting stakeholders from the impacts of the difficult circumstances confronted during the year, as set out in the Directors' Report. The Board has initiated a fundamental review of risk governance with a view to being better equipped to anticipate financial market and economic discontinuities and trends in the future. This is monitored by a Committee of Directors and supported by independent Risk Management Division (RMD) of the Bank. The Board is committed to implementing the recommendations that emerge from the review of the Committees concerned.

Independence of Non-Executive Directors

As per existing rules and regulations, Independent Directors are required not to have any significant relationship, whether pecuniary or otherwise, with the bank, its top management or the Board. NRB Bank PLC complies with this requirement and appoints Independent Directors who do not hold any shares in the bank and do not have any family or other relationship with its Board and executive management.

All the Non-Executive Directors enjoy full freedom to carry out their respective responsibilities. They attend Board meetings regularly and participate in the deliberations and discussions effectively. They actively involve in the matter of formulation of general strategies of the Bank. But they do not participate in or interfere into the administrative or operational or routine affairs of the Bank.

However, they ensure confidentiality of the Bank's agenda papers, discussions at the Board/Committee Meetings, Notes and Minutes.

Board Committees and their Responsibilities

To ensure good governance i.e. corporate governance in bank management, Bangladesh Bank issued a circular (BRPD Circular No. 02 dated 11 February 2024) wherein it restricted banks to form more than three committees or sub-committees of the Board.

To ensure proper accountability and transparency through 'due diligence', the Bank has three Board committees namely Executive Committee, Audit Committee and Risk Management Committee of the Board of Directors mainly to oversee and guide the operations, performance and strategic directions of the Bank.

Executive Committee of the Board (EC)

In accordance with Bangladesh Bank instruction, the Board of Directors of NRB Bank has formed Executive Committee with 4 (four) members. The Executive Committee is responsible for the review of the policies and guidelines issued by Bangladesh Bank in terms of credit and other operations of the banking industry. The Committee supervises the degree of execution of the policies and guidelines entrusted with the management. In the normal course of business, the EC of the Board approves the credit proposals in line with approved policy of the Board. Management is advised to exercise due diligence of the credit policy and risk management at the time of assessing credit proposals. The EC in its continuous efforts guides the Management to develop uniform and minimum acceptable credit standards for the Bank.

Meeting of the Executive Committee:

Franctice Constitute Markings	Data of markings hold
Executive Committee Meetings	Date of meetings held
102 nd Executive Committee Meeting	14.01.2024
103rd Executive Committee Meeting	08.02.2024
104th Executive Committee Meeting	04.04.2024
105 th Executive Committee Meeting	20.05.2024
106th Executive Committee Meeting	09.06.2024
107th Executive Committee Meeting	04.08.2024
108th Executive Committee Meeting	04.09.2024
109th Executive Committee Meeting	29.09.2024
110th Executive Committee Meeting	30.10.2024
111st Executive Committee Meeting	17.11.2024
112 nd Executive Committee Meeting	08.12.2024

NRB Bank Executive Committee (EC) held 11 (eleven) meetings in 2024 and had thorough discussions and review session with the CEO and take decisions.

Audit Committee of the Board (BAC)

The Board Audit Committee meets the external auditor and provides them the recommendations on the overall audit plan. They also discuss the auditor's interaction with the Management and the Management's response as well as corrective actions taken. They review the quarterly financials and approve Quarterly, Half Yearly and Annual financial reports of the Bank. The Audit Committee also meets the Head of Internal Control & Compliance of the Bank to review their charter, scopes of work

and the organization structure. The inspection reports from regulators are also presented to the Audit Committee for their review and action. The Board Audit Committee of NRB Bank consists of 3 (three) Directors headed by an Independent Director and is constituted with the members not included in the Executive Committee of the Board. Company Secretary is the member secretary to the committee.

The Board Audit Committee assists the Board in carrying out its responsibilities relating to:

- integrity of the financial statements and any related formal announcements;
- overseeing the relationship between the Board and its external auditors;
- review of the Bank's internal controls, including financial controls;
- assessment of the effectiveness of the internal audit, compliance and risk management functions;
- review of the internal and external audit plans and subsequent findings;
- ensure compliances of accounting policies namely Bangladesh Accounting Standards (BAS);
- review of internal and external auditors' report;
- obligations under applicable laws and regulations including Securities and Exchange Commission Guidelines; and
- review of the effectiveness of the services provided by the external auditors and other related matters.

Meeting of the Audit Committee:

Modeling of the Attack Committee.					
Audit Committee Meetings	Date of meetings held				
60 th Audit Committee Meeting	11.02.2024				
61st Audit Committee Meeting	28.04.2024				
62 nd Audit Committee Meeting	07.05.2024				
63rd Audit Committee Meeting	18.07.2024				
64 th Audit Committee Meeting	22.08.2024				
65 th Audit Committee Meeting	22.10.2024				
66th Audit Committee Meeting	10.11.2024				

NRB Bank Board Audit Committee held 07 (seven) meetings in 2024 and had thorough discussions and review session with the CEO, Head of Internal Control & Compliance, External Auditors etc. Highlights of the Audit Committee activity during the year 2024 are appended in the Report of the Audit Committee at page no 48 & 49.

Risk Management Committee of the Board (RMC)

According to Bank Company Act, 1991 (Amendment upto 2023) and BRPD Circular No. 02 dated February 11, 2024, the Bank has constituted Risk Management Committee (RMC). RMC has been formed by the Board essentially to play an effective role in reducing ensued and potential risks in the process of implementation of bank's strategy and work-plan as devised by the Board of Directors. The Committee, in addition, ensures efficient execution of related responsibilities of the Board. The RMC has the responsibility of oversee as regards, whether proper risk mitigation processes/methods are being applied and required capital and provisions are maintained by management after it has duly identified and measured credit risk, foreign exchange risk, internal control & compliance risk, money laundering risk, ICT risk, operating risk, interest risk, liquidity risk and other risks. Risk Management Committee of NRB Bank consists of 4 (four) members chosen from the Board. The Company Secretary of the Bank acts as the secretary to the Committee. All the committee members have honesty, integrity and ability to invest adequate time in affairs of the Committee. All of the members of RMC have adequate insight about banking business, bank operation, various risks along with knowledge about their own duties and responsibilities. Risk Management Committee has the following responsibilities:

- To design mechanism to determine and control risks
- To prepare organizational structure
- To review and approve risk management policy
- To implement data preservation and reporting system
- To supervise the status of implementation of all risk management principles
- To ensure compliance on directives issued from regulatory bodies from time to time.

Meeting of the Risk Management Committee:

Risk Management Committee Meetings	Date of meetings held
40th Risk Management Committee Meeting	20.06.2024
41st Risk Management Committee Meeting	24.09.2024
42 nd Risk Management Committee Meeting	17.11.2024
43rd Risk Management Committee Meeting	22.12.2024

NRB Bank Risk Management Committee (RMC) held 04 (four) meetings in 2024 and had thorough discussions and review session with the CEO and CRO on various risk related issues.

Appointment of External Auditors and the purview of their activities

As per recommendation of the Board of Directors, the shareholders of the Bank in the 11th AGM held on 27 June 2024 approved the appointment of G. Kibria & Co., Chartered Accountants as the statutory auditors of the Bank for the year 2024. In compliance with the provision 7 of BSEC guidelines, the External Auditors were not engaged in any of the following services during the year 2024:

- Appraisal or valuation services or fairness opinions.
- Financial information system design and implementation.
- Bookkeeping or other services related to accounting records or financial statements.
- Broker-Dealer services.
- Actuarial services.
- Internal audit services.
- Any other service that the Audit Committee of the Board determined.

Internal Control & Compliance

The Directors acknowledge their responsibility for building the systems of internal control and for reviewing their effectiveness at regular interval. Such systems are designed to control, rather than eliminate the risk of failure to achieve business objectives and can provide reasonable, but not absolute, assurance against material misstatement or loss. The losses could stem from the nature of the Bank's business in undertaking a wide range of financial services that inherently entail varying degrees of risk. The Bank has established a comprehensive framework to document and test its internal control structures and procedures conforming to the requirements of regulatory bodies. The Bank's overall control systems include:

- A clearly defined organizational structure with defined authority limits and reporting mechanisms to senior management and to the Board of Directors;
- Establishment of Committees with duties and responsibilities in core policy areas;
- A complete set of policies and procedures

related to financial controls, asset and liability management (including major risks in financial managements);

- Code of Conduct setting out the standards of behaviour expected of all levels of directors, officers and employees; and
- Regular reporting by business divisions/ units that helps assess the progress against business objectives to be monitored, trends to be evaluated and variances to be acted upon.

The controls as outlined above are rooted within the operations of the Board and reviewed by Bank's Internal Audit. The review focuses the areas of greater risk as identified by risk analyst. The Directors confirm that the Board, by properly engaging the Committees, has reviewed the effectiveness of internal control for the year ended 31 December 2024. This process ensured an internal control system to the tune of best financial reporting practice throughout the financial year and up to the date of the signing of these financial statements. There was an assessment of the ongoing process for the identification, evaluation and management of individual risks and of the role of the various committees and Bank's risk management actions and the extent to which various significant challenges are understood and addressed.

Human Capital

'Employee First' is the motto of the bank. We believe that the source of our competitive advantages laid deep inside our company, in our people. Our core brand has always been our employees, appreciated for their passion to perform. For us, employees are the best brand. We do not offer our employees a job, we offer them a career to pursue.

Management committees and their responsibilities

In an effective CG Structure, bank management has a collective mandate under the leadership of MD & CEO to carry out daily operations in the best interest of the stakeholders. The Management team of NRBBPLC is headed by the Managing Director & Chief Executive

Officer, Mr. Tarek Reaz Khan Several Management Committees have been formed to handle the banking operation and identify and manage risk. The committees are SMT, ALCO, RMC, Investment Committee, Credit and Purchase Committee etc. Managing Director leads the three most important Committees, SMT, ALCO and Credit Committee.

SMT is considered the highest decision and policy making authority of the management which consists of the CEO and different business and support unit heads. The major roles and responsibilities of SMT are as follows:

- Set or review vision, mission and strategies of the Bank as a whole and for business units for effective discharging of management responsibilities.
- Analysis of business and financial performance of the Bank.
- Monthly business review and analyses of each business unit (Corporate, SME, Retail and Treasury) performance.
- Review and discuss policies and procedures of the Bank and make changes if necessary before taking to the Board.
- Discuss and approve Budget before forwarding to Board.

Election / Re-election of Directors

Election and Re-election of Directors are held as per Companies Act 1994, Bank Company Act 1991, Bangladesh Bank's Circulars and other prevailing rules & regulations.

The Community

In our sustainability planning, we recognize the importance of contributing to the society and the community as ardently as possible. We are aware that Bank's financed projects pose no adverse impacts on environment. Clients are also made aware of environmental compliance along with other regulatory compliance, such as, credit rating. Specific allocation (10% of Bank's net profit) is made for CSR initiatives every year to optimize values for the community and the habitat.

The Government

NRB Bank is always tax compliant as a responsible corporate business house. The Bank makes payment of corporate tax on time and sometimes even before the time it takes effect. The Bank deducts excise duty, withheld tax and VAT on time from employee's salary, as well as customers and vendors, and deposits to Government Treasury on time. During 2024, NRBBPLC paid corporate tax of BDT 659 million while deposited withheld tax of BDT 984 million, VAT of BDT 143 million and Excise Duty of BDT 131 million. Total contribution to the National revenue 1917 million.

Related Party Transactions

The Bank in its normal course of business, conducted financial transactions with some entities or persons that fall within the purview of 'Related Party' as contained in IAS 24 (Related Party Disclosures) and as defined in Bangladesh Bank BRPD circular 04, dated 23.02.2014. A statement of Related Party Transactions has been given at page no. 209 of the Report (Notes to the Financial Statement, note # 41).

Declaration S

29 May 2025
The Board of Directors
NRB Bank PLC
Uday Sanz, Plot # 2/B, Gulshan South Avenue,
Gulshan-1, Dhaka 1212, Bangladesh.

Subject: Declaration on Financial Statements for the year ended on 31 December 2024.

Dear Sirs.

Pursuant to the condition No. 1(5) (xxvi) imposed vide the Commission's Notification No. BSEC/CMRRCD/2006-158/207/Admin/80, dated 03 June 2018 under section 2CC of the Securities and Exchange Ordinance, 1969, we do hereby declare that:

- (1) The Financial Statements of NRB Bank PLC for the year ended on 31 December 2024 have been prepared in compliance with International Accounting Standards (IAS) or International Financial Reporting Standards (IFRS), as applicable in Bangladesh and any departure therefrom has been adequately disclosed;
- (2) The estimates and judgments related to the financial statements were made on a prudent and reasonable basis, in order for the financial statements to reveal a true and fair view;
- (3) The form and substance of transactions and the Company's state of affairs have been reasonably and fairly presented in its financial statements;
- (4) To ensure above, the Company has taken proper and adequate care in installing a system of internal control and maintenance of accounting records;
- (5) Our internal auditors have conducted periodic audits to provide reasonable assurance that the established policies and procedures of the Company were consistently followed; and
- (6) The management's use of the going concern basis of accounting in preparing the financial statements is appropriate and there exists no material uncertainty related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern.

In this regard, we also certify that:

- i) We have reviewed the financial statements for the year ended on 31 December 2024 and that to the best of our knowledge and belief:
 - a) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - b) these statements collectively present true and fair view of the Company's affairs and are in compliance with existing accounting standards and applicable laws.
- ii) There are, to the best of knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or in violation of the code of conduct for the company's Board of Directors or its members.

Tarek Reaz Khan Managing Director & CEO Md. Faisal Masum, CMA (AUS) Chief Financial Officer

NRB Bank PLC. On compliance on the Corporate Governance Code

We have examined the compliance status to the Corporate Governance Code by NRB Bank PLC for the year ended on 31 December 2024. This Code relates to the Notification No. BSEC/CMRRCD/2006-158/207/Admin/80, dated 03 June 2018 of the Bangladesh Securities and Exchange Commission.

Such compliance with the Corporate Governance Code is the responsibility of NRB Bank PLC. Our examination was limited to the procedures and implementation thereof as adopted by the Management in ensuring compliance to the conditions of the Corporate Governance Code.

This is a scrutiny and verification and an independent audit on compliance of the conditions of the Corporate Governance Code as well as the provisions of relevant Bangladesh Secretarial Standards (BSS) as adopted by Institute of Chartered Secretaries of Bangladesh (ICSB) in so far as those standards are not inconsistent with any conditions of this Corporate Governance Code.

We state that we have obtained all the information and explanations, which we have required, and after due scrutiny and verification thereof, we report that, in our opinion:

- NRB Bank PLC has complied with the conditions of the Corporate Governance Code as stipulated in the above mentioned Corporate Governance
 Code issued by the Commission except those mentioned in the statement of compliance status;
- b) The Bank has complied with the provisions of the relevant Bangladesh Secretarial Standards (BSS) as adopted by the Institute of Chartered Secretaries of Bangladesh (ICSB) as required by this Code;
- c) Proper books and records have been kept by the Company as required under the Companies Act, 1994, the Securities Laws and other relevant laws;
- d) The governance of the Bank is satisfactory.

For M. SHAHIDUL ISLAM & CO., Chartered Accountants

M. Shahidul Islam FCA

Managing Partner

Place: Dhaka,

Dated: 21 October 2025

Status of Conposar Code Code

Status of Compliance with the conditions imposed by the Bangladesh Securities and Exchange Commission's Notification No (SEC/ CMRRCD/2006-158/207/Admin/80 dated 03 June 2018 issued under section 2CC of the Securities and Exchange Ordinace, 1969 is presented below:

DCIUW.				
Condition No.	Title	Compliance St been put in th colu Complied	e appropriate	Remarks (if any)
1	Board of Directors (BOD)			
1(1)	Board size (number of Board members: minimum 5 and maximum 20)	V		The Board of NRB Bank PLC is Comprised of 7 (Seven) Directors
1(2)	Independent Directors			
1(2)(a)	At least 2(two) directors or one-fifth (1/5) of the total number of directors in the company's Board, whichever is higher, shall be independent directors; any fraction shall be considered to the next integer or whole number for calculating number of independent director(s)	V		There are 6 (SIX) Independent Directors out of the total of 7 Directors. Bangladesh Bank vide its letter no BRPD (BMMA) 651/9 (54) DA/2025 – 3574 dated 12 March 2025 has reconstituted the Board of Directors of NRB Bank PLC.
1(2)(b)	Without contravention of any provision of any other laws, for the director—	e purpose of this	clause, an "inde	pendent director" means a
1(2)(b)(i)	Who either does not hold any share in the company or holds less than one percent (1%) shares of the total paid-up shares of the company	√		Independent Directors do not hold any shares of NRB Bank PLC.
1(2)(b)(ii)	Who is not a sponsor of the company or is not connected with the company's any sponsor or director or nominated director or shareholder of the company or any of its associates, sister concerns, subsidiaries, and parents or holding entities who holds one percent (1%) or more shares of the total paid-up shares of the company based on family relationship and his or her family members also shall not hold above-mentioned shares in the company	V		-do-
1(2)(b)(iii)	Who has not been an executive of the company in immediately preceding 2 (two) financial years	V		-do-
1(2)(b)(iv)	Who does not have any other relationship, whether pecuniary or otherwise, with the company or its subsidiary/associated companies	V		-do-
1(2)(b)(v)	Who is not a member, director, or officer of any stock exchange	$\sqrt{}$		-do-
1(2)(b)(vi)	Who is not a shareholder, director, or officer of any member of the stock exchange or an intermediary of the capital market	V		-do-
1(2)(b)(vii)	Who is not a partner or executive or was not a partner or an executive during the preceding 3 (three) years of the company's statutory audit firm	V		-do-
1(2)(b) (viii)	Who shall not be an independent director in more than 5 (five) listed companies	√		-do-
1(2)(b)(ix)	who has not been reported as a defaulter in the latest Credit Information Bureau (CIB) report of Bangladesh Bank for nonpayment of any loan or advance or obligation to a bank or a financial institution	V		-do-

Condition No.	Title	Compliance St been put in th colu Complied	e appropriate	Remarks (if any)
1(2)(b)(x)	Who has not been convicted for a criminal offense involving moral turpitude	√	Hot complied	-do-
4(0)()	Independent Director(s) shall be appointed by the Board of Directors approved by the shareholders in the Annual General Meeting (AGM):	,		Bangladesh Bank has appointed Independent Direcor(s) vide its
1(2)(c)	Provided that the Board shall appoint the independent director, subject to prior consent of the Commission, after due consideration of recommendation of the Nomination and Remuneration Committee (NRC) of the company	V		letter no BRPD (BMMA)651/9(54) DA/2025-3574 dated 12 March 2025
1(2)(d)	The post of independent director(s) cannot remain vacant for more than 90 (ninety) days	√		No such case occurred during the reporting year
1(2)(e)	The tenure of office of an independent director shall be for 3 (three) years, which may be extended for 1 (one) term only	√		
1(3)	Independent Directors shall have the following Qualification			
1(3)(a)	Independent director shall be a knowledgeable individual with integrity who can ensure compliance with financial, regulatory, and corporate laws and can make a meaningful contribution to business	V		
1(3)(b)(i)	Business Leader who is or was a promoter or director of an unlisted company having minimum paid-up capital of Tk.100.00 million or any listed company or a member of any national or international chamber of commerce or registered business association; or	V		Bangladesh Bank vide its letter no BRPD (BMMA) 651/9 (54) DA/2025 - 3574 dated 12 March 2025 has reconstituted the Board of Directors
1(3)(b)(ii)	Independent director should be a Corporate Leader who is or was a top-level executive not lower than Chief Executive Officer or Managing Director or Deputy Managing Director or Chief Financial Officer or Head of Finance or Accounts or Company Secretary or Head of Internal Audit and Compliance or Head of Legal Service or a candidate with an equivalent position of an unlisted company having minimum paid-up capital of Tk100 million or of a listed company; or	V		of NRB Bank PLC including 06 (Six) Independent Directors.
1(3)(b)(iii)	Former or existing official of government or statutory or autonomous or regulatory body in the position not below 5th Grade of the national pay scale, who has at least educational background of bachelor degree in economics or commerce or business or Law:	√		
	Provided that in case of appointment of existing official as independent director, it requires clearance from the organization where he or she is in service; or			-do-
1(3)(b)(iv)	Independent director should be a University Teacher who has an educational background in Economics or Commerce or Business Studies or Law	√		

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Condition No.	Title	Compliance State been put in the colur	e appropriate nn)	Remarks (if any)
1(3)(b)(v)	Independent director should be a professional who is or was an advocate practicing at least in the High Court Division of Bangladesh Supreme Court or a Chartered Accountant or Cost and Management Accountant or Chartered Financial Analyst or Chartered Certified Accountant or Certified Public Accountant or Chartered Manage-ment Accountant or Chartered Secretary or equivalent qualification.	Complied √	Not Complied	-do-
1(3)(c)	The independent director shall have at least 10 (ten) years of experiences in any field mentioned in clause (b)	V		
1(3)(d)	In some special cases, the above qualifications may be relaxed subject to prior approval of the Commission	$\sqrt{}$		
1(4)	Duality of Chairperson of the Board of Directors and Managing	Director or Chief	Executive Office	r
1(4)(a)	The positions of the Chairperson of the Board and the Managing Director (MD) and/or Chief Executive Officer (CEO) of the company shall be filled by different individuals.	√		The Chairperson of the Board and the CEO/MD are different individuals
1(4)(b)	The Managing Director (MD) and/or Chief Executive Officer (CEO) of a listed company shall not hold the same position in another listed company	V		The CEO does not hold the same position in any other listed company
1(4)(c)	The Chairperson of the Board shall be elected from among the non-executive directors of the company.	V		All Board members are non- executive director. The Chairperson of the Board is the non-executive director
1(4)(d)	The Board shall clearly define respective roles and responsibilities of the Chairperson and the Managing Director and/or Chief Executive Officer.	V		NRB Bank has followed the BRPD circular no 02 and 05 dated 27 February 2024 and 11 February 2024 respectively for respective roles and responsibilities of the Chairperson and the Managing Director and/or Chief Executive Officer
1(4)(e)	In the absence of the Chairperson of the Board, the remaining members may elect one of themselves from non-executive directors as Chairperson for that particular Board's meeting; the reason for the absence of the regular Chairperson shall be duly recorded in the minutes.	V		
1(5)	The Directors' Report shall include the following additional stat	ements		
1(5)(i)	Industry outlook and possible future developments in the industry	V		Included in the Director's Report of the Annual Report
1(5)(ii)	Segment-wise or product-wise performance	V		-do-
1(5)(iii)	Risks and concerns including internal and external risk factors, a threat to sustainability, and negative impact on the environment, if any	V		-do-

Condition No.	Title	Compliance St been put in th colu	e appropriate mn)	Remarks (if any)
	A discussion on Cost of Goods Sold, Gross Profit Margin, and	Complied	Not Complied	
1(5)(iv)	Net Profit Margin (Where applicable)			Not applicable
1(5)(v)	Discussion on continuity of any Extra-Ordinary gain or loss	√		No such extra-ordinary gain or loss occurred during the financial year
1(5)(vi)	A detailed discussion on related party transactions along with a statement showing the amount, nature of the related party, nature of transactions, and basis of transactions of all related party transactions	V		Included in the Director's Report of the Annual Report
1(5)(vii)	Utilization of proceeds from public issues, rights issues, and/or through any other instrument.	√		-do-
1(5)(viii)	An explanation of the financial results deteriorate after the company goes for Initial Public Offering (IPO), Repeat Public Offering (RPO), Rights Share Offer, Direct Listing, etc.	√		No deterioration occurred after IPO.
1(5)(ix)	If significant variance occurs between Quarterly Financial Performance and Annual Financial Statements, the management shall explain the variance	√		No significant variance occurred.
1(5)(x)	Remuneration to directors including independent directors	√		Included in the Director's Report of the Annual Report
1(5)(xi)	The financial statements present fairly its state of affairs, the result of its operations, cash flows, and changes in equity	√		-do-
1(5)(xii)	A statement that proper books of accounts have been maintained	√		-do-
1(5)(xiii)	A statement that appropriate accounting policies have been consistently applied in preparation of the financial statements and that the accounting estimates are based on reasonable and prudent judgment	V		-do-
1(5)(xiv)	A statement that International Accounting Standards (IAS)/ International Financial Reporting Standard (IFRS), as applicable in Bangladesh, have been followed in the preparation of the financial statements and any departure there- from has been adequately disclosed	V		-do-
1(5)(xv)	The system of Internal control is sound in design and has been effectively implemented and monitored	√		-do-
1(5)(xvi)	Minority shareholders have been protected from abusive actions by, or in the interest of, controlling shareholders acting either directly or indirectly and have effective means of redress	V		-do-
1(5)(xvii)	Going Concern (ability to continue as going concern)	√		
1(5)(xviii)	Highlight and explain significant deviations from the last year's operating results	√		Stated in stakeholder's information in the annual report
1(5)(xix)	Key operating and financial data of at least preceding 5(five) years shall be summarized	√		-do-
1(5)(xx)	Reason for non-declaration of Dividend			Not Applicable
1(5)(xxi)	Board's statement to the effect that no bonus share or stock dividend has been or shall be declared as interim dividend	V		

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Condition No.	Title	Compliance St been put in th colu	e appropriate	Remarks (if any)
INU.		Complied	Not Complied	
1(5)(xxii)	The total number of Board meetings held during the year and attendance by each director	√		Included in the Director's Report of the Annual report
1(5)(xxiii)	A report on the pattern of shareholding disclosing the aggregation below) held by:	te number of shar	res (along with n	ame-wise details where stated
1(5)(xxiii) (a)	Parent or Subsidiary or Associated Companies and other related parties	√		NRB Bank PLC has one subsidiary company namely NRB Bank Securities PLC
1(5)(xxiii) (b)	Directors, Chief Executive Officer, Company Secretary, Chief Financial Officer, Head of Internal Audit and Compliance and their spouses and minor children	V		
	Executives			
1(5) (xxiii)©	Explanation: For the purpose of this clause, the expression "Executive" means top 5 (five) salaried employees of the company, other than the Directors, Chief Executive Officer, Company Secretary, Chief Financial Officer, and Head of Internal Audit and Compliance	√		The Executives of the Company do not hold any shares
1(5)(xxiii) (d)	Shareholders holding ten percent (10%) or more voting interest in the company (name wise details);	√		No Shareholders holds (10%) or more voting interest in the company.
1(5) (xxiv)	The appointment or reappointment of a director, a disclosure o	n the following in	formation to the	shareholders
1(5)(xxiv) (a)	A brief resume of the director	√		Stated in the profile of Director's in the Annual Report
1(5)(xxiv) (b)	Nature of his or her expertise in specific functional areas	√		-do-
1(5)(xxiv) (c)	Names of companies in which the person also holds the directorship and the membership of committees of the Board.	√		Stated in the related party disclosures in the note no. 41.
1(5)(xxv)	A Management's Discussion and Analysis signed by the MD or operations along with a brief discussion of changes in the fina			
1(5)(xxv) (a)	Accounting policies and estimation for the preparation of financial statements	V		
1(5)(xxv) (b)	Changes in accounting policies and estimation, if any, clearly describing the effect on financial performance or results and financial position as well as cash flows in the absolute figure for such changes	V		
1(5)(xxv) (c)	Comparative analysis (including the effect of inflation) of financial performances or results and financial position as well as cash flows for the current financial year with immediately preceding five years explaining reasons thereof	V		
1(5)(xxv) (d)	Compare such financial performance or results and financial position as well as cash flows with the peer industry scenario	√		

Condition No.	Title	Compliance St been put in th colu	e appropriate	Remarks (if any)
NO.		Complied	Not Complied	
1(5)(xxv) (e)	Briefly explain the financial and economic scenario of the country and the globe	√		
1(5)(xxv) (f)	Risks and concerns issues related to the financial statements, explaining such risk and concerns mitigation plan of the company	√		
1(5)(xxv) (g)	Future plan or projection or forecast for the company's operations, performance, and financial position, with justification thereof, i. e., the actual position shall be explained to the shareholders in the next AGM	√		
1(5)(xxvi)	Declaration or certification by the CEO and the CFO to the Board as required under condition No. 3(3) disclosed as per Annexure-A	√		
1(5)(xxvii)	The report as well as certificate regarding the compliance of conditions of this Code as required under condition No. 9 shall be disclosed;	V		
1(5)(xxviii)	The Directors' report to the shareholders does not require to include the business strategy or technical specification related to products or services, which have business confidentiality.	V		
1(6)	The company conducted its Board meetings and record the minutes of the meetings as well as keep required books and records in line with the provisions of the relevant Bangladesh Secretarial Standards (BSS) as adopted by the Institute of Chartered Secretaries of Bangladesh (ICSB) in so far as those standards are not inconsistent with any condition of this Code	√		The Company conducts its board meetings and record the minutes of the meetings as well as keep required books and records as per provisions of Bangladesh Secretarial Standards (BSS)
1(7)	Code of Conduct for the Chairperson, other Board members, ar	nd Chief Executive	e Officer	
1(7)(a)	The Board laid down a code of conduct, based on the recommendation of the Nomination and Remuneration Committee (NRC) at condition No. (6), for the Chairperson of the Board, other board members, and Chief Executive Officer of the company.	√		The Board of Directors in its 185 th meeting held on 27 May 2024 entrusted the roles & responsibilities of Nomination and Remuneration Committee (NRC) to the Board Audit Committee (BAC) to comply with the Bangladesh Bank's BRPD Circular letter no. 21 dated 12 May 2024 and BSEC's Corporate Governance Code-2018.
1(7)(b)	The code of conduct as determined by the NRC posted on the website of the company including, among others, prudent conduct and behavior, confidentiality, conflict of interest, compliance with laws, rules and regulations, prohibition of insider trading, relationship with the environment, employees, customers and suppliers, and independency			Not Applicable
2	Governance of Board of Directors of Subsidiary Company			
2(a)	Provisions regarding the composition of the Board of the holding company made applicable to the composition of the Board of the subsidiary company.	√		

Condition No. Complied Comp	10 0 0 0 1 1 0 0 1 1 0 0 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 1 1 0 0 0 1 1 1 1 1 0 0 0 1 1 1 1 1 0 0 0 1 1 1 1 1 0 0 0 1 1 1 1 1 0 0 0 1 1 1 1 1 0 0 0 1 1 1		0 1 0 0 0 0 0 0 0 1 1 0 0 0 1 0 0 0 1 0		
At least 1 (one) independent director on the Board of the holding company shall be a director on the Board of the holding company shall be a director on the Board of the subsidiary company. The minutes of the Board meeting of the subsidiary company. The minutes of the respective Board meeting of the holding company. The minutes of the respective Board meeting of the holding company stated that they have reviewed the affairs of the subsidiary company also The Audit Committee of the holding company also reviewed the insertion of the subsidiary company. Appointment The Board appointed in Managing Director (MD) or Chief Executive Officer (CEO), Chief Financial Officer (CFO), Head of Internal Audit and Compliance (HIAC), and Company Secretary (CS). Appointment The Board appointed a Managing Director (MD) or Chief Executive Officer (CFO), and a Head of Internal Audit and compliance (HIAC). The Board appointed a Managing Director (MD) or Chief Executive Officer (CFO), and a Head of Internal Audit and ord Internal Audit and compliance (HIAC). The positions of the Managing Director (MD) or Chief Executive Officer (CFO), and a Head of Internal Audit and compliance (HIAC) and Compliance (HIAC) and Head of Internal Audit and Compliance (HIAC) a		Title	been put in the colu	e appropriate mn)	Remarks (if any)
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company stated that they have reviewed the affairs of the subsidiary company also The Audit Committee of the holding company also reviewed the financial statements, and in particular, the investments made by the subsidiary company. Managing Director (MD) or Chief Executive Officer (CEO), Chief Financial Officer (CFO), Head of Internal Audit and Compliance (HIAC), and Company Secretary (CS) 3(1) Appointment The Board appointed a Managing Director (MD) or Chief Executive Officer (CFO), a Company Secretary (CS), a Chief Financial Officer (CFO), and a Head of Internal Audit and Compliance (HIAC). The positions of the Managing Director (MD) or Chief Executive Officer (CFO), and a Head of Internal Audit and Compliance (HIAC). The positions of the Managing Director (MD) or Chief Executive Officer (CFO), and Head of Internal Audit and Compliance (HIAC) illused by different individuals. The MD or CFO, CS, CFO, and HIAC of a listed company did not hold any executive position in any other company at the same time: Provided that CFO or CS of any listed company may be appointed for the same position in any other isted or non-listed company under the same group for reduction of cost or for technical expertise, with prior approval of the Commission: Provided further that the remuneration and perquisites of the said CFO or CS shall be shared by appointing companies proportionately; 3(1) (o) The Board clearly defined respective roles, responsibilities, and duties of the CFO, the HIAC, and the CS The MD or CEO, CS, CFO, and HIAC of the company attended dissemination to the Commission and stock exchange(s) The requirement to attend Board of directors Meetings The MD or CEO, CS, CFO, and HIAC of the company attended the meetings of the Board The requirement to attend Board of directors Meetings	2(c)	The minutes of the Board meeting of the subsidiary company placed for review at the following Board meeting of the holding	V		
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S(1)(b) Executive Officer (CEO), Company Secretary (CS), Chief Financial Officer (CFO), and Head of Internal Audit and Compliance (HIAC) filled by different individuals The MD or CEO, CS, CFO, and HIAC of a listed company did not hold any executive position in any other company at the same time: Provided that CFO or CS of any listed company may be appointed for the same position in any other listed or non-listed company under the same group for reduction of cost or for technical expertise, with prior approval of the Commission: Provided further that the remuneration and perquisites of the said CFO or CS shall be shared by appointing companies proportionately; 3(1)(d) The Board clearly defined respective roles, responsibilities, and duties of the CFO, the HIAC, and the CS The MD or CEO, CS, CFO, and HIAC not removed from their position without approval of the Board as well as immediate dissemination to the Commission and stock exchange(s) The Practice The MD or CEO, CS, CFO, and HIAC of the company attended the meetings of the Board The MD or CEO, CS, CFO, and HIAC of the company attended the meetings of the Board The MD or CEO, CS, CFO, and HIAC of the company attended The MD or CEO, CS, CFO, and HIAC of the company attended The MD or CEO, CS, CFO, and HIAC of the company attended The MD or CEO, CS, CFO, and HIAC of the company attended The MD or CEO, CS, CFO, and HIAC of the company attended The MD or CEO, CS, CFO, and HIAC of the company attended The MD or CEO, CS, CFO, and HIAC of the company attended The MD or CEO, CS, CFO, and HIAC of the company attended The MD or CEO, CS, CFO, and HIAC of the company attended The MD or CEO, CS, CFO, and HIAC of the company attended The MD or CEO, CS, CFO, and HIAC of the company attended The MD or CEO, CS, CFO, and HIAC of the company attended The MD or CEO, CS, CFO, and HIAC of the company attended The MD or CEO, CS, CFO, and HIAC of the company attended The MD or CEO, CS, CFO, and HIAC of the company attended The M	3(1)(a)	Executive Officer (CEO), a Company Secretary (CS), a Chief Financial Officer (CFO), and a Head of Internal Audit and	V		of Internal Audit and compliance
hold any executive position in any other company at the same time: Provided that CFO or CS of any listed company may be appointed for the same position in any other listed or non-listed company under the same group for reduction of cost or for technical expertise, with prior approval of the Commission: Provided further that the remuneration and perquisites of the said CFO or CS shall be shared by appointing companies proportionately; The Board clearly defined respective roles, responsibilities, and duties of the CFO, the HIAC, and the CS The MD or CEO, CS, CFO, and HIAC not removed from their position without approval of the Board as well as immediate dissemination to the Commission and stock exchange(s) The MD or CEO, CS, CFO, and HIAC of the company attended the meetings of the Board	3(1)(b)	Executive Officer (CEO), Company Secretary (CS), Chief Financial Officer (CFO), and Head of Internal Audit and	√		of Internal Audit are four different
the said CFO or CS shall be shared by appointing companies proportionately; 3(1) (d) The Board clearly defined respective roles, responsibilities, and duties of the CFO, the HIAC, and the CS The MD or CEO, CS, CFO, and HIAC not removed from their position without approval of the Board as well as immediate dissemination to the Commission and stock exchange(s) The requirement to attend Board of directors Meetings The MD or CEO, CS, CFO, and HIAC of the company attended the meetings of the Board	3(1)(c)	hold any executive position in any other company at the same time: Provided that CFO or CS of any listed company may be appointed for the same position in any other listed or non-listed company under the same group for reduction of cost or for	√		do not hold any executive position in
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3(1)(e) position without approval of the Board as well as immediate dissemination to the Commission and stock exchange(s) 3(2) The requirement to attend Board of directors Meetings The MD or CEO, CS, CFO, and HIAC of the company attended the meetings of the Board	3(1) (d)	duties of the CFO, the HIAC, and the CS	√		
The MD or CEO, CS, CFO, and HIAC of the company attended the meetings of the Board	3(1)(e)	position without approval of the Board as well as immediate	V		In Practice
the meetings of the Board	3(2)	The requirement to attend Board of directors Meetings			
3(3) Duties of Managing Director (MD) or Chief Executive Officer (CEO) and Chief Financial Officer (CFO)			√		
	3(3)	Duties of Managing Director (MD) or Chief Executive Officer (C	EO) and Chief Fina	ancial Officer (Cl	

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Condition No.	Title	Compliance St been put in the colu	e appropriate mn)	Remarks (if any)	
		Complied	Not Complied		
3(3)(a)(i)	The MD or CEO and CFO certified to the Board that they have reviewed financial statements for the year and that to the best of their knowledge and belief these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading	V		The MD or CEO and CFO has duly certified to the Board and the declaration is disclosed in the Annual Report.	
3(3) (a)(ii)	These statements together presented a true and fair view of the company's affairs and comply with existing accounting standards and applicable laws	$\sqrt{}$		-do-	
3(3)(b)	The MD or CEO and CFO also certified that there are, to the best of knowledge and belief, no transactions entered into by the company during the year which is fraudulent, illegal, or in violation of the code of conduct for the company's Board or its members	V		-do-	
3(3) (c)	The certification of the MD or CEO and CFO disclosed in the Annual Report	$\sqrt{}$		-do-	
4	Board of Directors Committee				
	For ensuring good governance in the company, the Board shall ha	ve at least the foll	owing sub-comm	ittee	
4(i)	Audit Committee	V			
4(ii)	Nomination and Remuneration Committee	-		The Board of Directors in its 185 th meeting held on 27 May 2024 entrusted the roles & responsibilities of Nomination and Remuneration Committee (NRC) to the Board Audit Committee (BAC) to comply with the Bangladesh Bank's BRPD Circular letter no. 21 dated 12 May 2024 and BSEC's Corporate Governance Code-2018.	
5	Audit Committee		I .		
5(1)	Responsibility to the Board of Directors				
5(1)(a)	The company shall have an Audit Committee is a sub- committee of the Board of Directors	$\sqrt{}$			
5(1)(b)	The Audit Committee assisted the Board of Directors in ensuring that the financial statements reflected a true and fair view of the state of affairs of the company and in ensuring a good monitoring system within the business	V		The Audit Committee discharges its responsibilities as per Bangladesh Bank guidelines	
5(1)(c)	The Audit Committee is responsible to the Board of Directors (The duties of the Audit Committee are outlined in writing)	V		The duties of the Audit Committee are clearly defined in the Board approved Audit Committee as per BSEC guidelines	
5(2)	Constitution of the Audit Committee				
5(2)(a)	The Audit Committee is composed of at least 3 members	V		Audit Committee comprises of 3 (three) members	

The Board of Directors appointed members of the Audit Committee who is the directors of the company and included at least 1 (one) independent Director All members of the audit committee are "financially literate" and at least 1 (one) member has accounting or "related financial management experience" When the term of service of any Committee member expires or there is any circumstance causing any Committee member to be unable to hold office before expiration of the term of service, thus making the number of 3 (three) press, the Board shall appoint the new Committee members to be unable to hold office before expiration of the term of service, thus making the number of 3 (three) press, the Board shall appoint the new Committee members to be unable to hold office before expiration of the term of service, thus making the number of 3 (three) press, the Board shall appoint the new Committee members to be unable to hold office before expiration of the term of service, thus making the number of 3 (three) press, the Board shall appoint the new Committee members to be unable to hold or office the committee of the performance of work of the Audit Committee; 5/2(v) The Company Secretary acted as the secretary of the Audit Committee to ensure continuity of the performance of work of the Audit Committee; 5/2(v) The Board of Directors selected the Chairman of the Audit Committee, the remaining members may elect one of themselves as Chairperson of the Audit Committee, the remaining members may elect one of themselves as Chairperson shall be duly recorded in the minutes 5/3(v) The Chairman of the audit committee remained present in the Addit Committee, the remaining members may elect one of themselves as Chairperson shall be duly recorded in the minutes 5/3(v) The Chairman of the audit committee remained present in the Addit Committee of the Chairman of the audit committee of the remaining members may elect one of themselves as Chairperson shall be duly recorded in the minutes 5/3(v) The Chairman of the Audit Committ	Condition No.	Title	Compliance St been put in th colu	e appropriate	Remarks (if any)
The Board of Directors appointed members of the Audit Committee who is the directors of the company and included at least 1 (one) independent Directors. All the members are independent Directors. All the members are independent Directors. All the members are appointed by the Board. 5(2)(c) All members of the audit committee are "financially literate" and at least 1 (one) member has accounting or "related financial management experience" When the term of service of any Committee member expires or there is any circumstance causing any Committee member to be unable to hold office before expiration of the term of service, this making the number of the Committee members to be unable to hold office before expiration of the term of service, this making the number of 18 (new persons, the Board shall appoint the new Committee members to be unable to hold office before expiration of the Committee member to fill up the vacancy immediately or not later than 60 (sixty) days from the date of vacancy in the Committee to ensure continuity of the performance of vork of the Audit Committee. 5(2)(e) The Company Scoretary acted as the secretary of the Audit Committee. 5(2)(e) The Quorum of the Audit Committee meeting is not constituted without at least 1 (one) independent director The Board of Directors selected the Chairman of the Audit Committee. The Board of Directors selected the Chairman of the Audit Committee. 5(3)(a) The Board of Directors selected the Chairman of the Audit Committee, who is an independent Director. The Board of Directors selected the Chairman of the Audit Committee. 5(3)(b) Solida The Board of Directors selected the Chairman of the Audit Committee. The Audit Committee on of chamselves as Chairnerson for that particular meeting, in that case, there sail he no problem of constituting a quorum as required under condition No. 5(4)(b) and the reason of absence of the regular Chairnerson for that particular meeting, in that case, there sail he no problem of constituting a quorum as required under	140.		Complied	Not Complied	
S(2)(c) at least 1 (one) member has accounting or "related financial management experience"	5(2)(b)	Committee who is the directors of the company and included at	V		are non-executive directors, out of which 2 (two) members are Independent Directors. All the members are appointed by the
or there is any circumstance causing any Committee member to be unable to hold office before expiration of the term of service, thus making the number of the Committee members to be lower than the prescribed number of 3 (three) persons, the Board shall appoint the new Committee member to fill up the vacancy immediately or not later than 60 (sixty) days from the date of vacancy in the Committee members to the performance of work of the Audit Committee; 5(2)(e) The Company Secretary acted as the secretary of the Audit Committee 5(2)(e) The guorum of the Audit Committee meeting is not constituted without at least 1 (one) independent director 5(3) Chairman of the Audit Committee The Board of Directors selected the Chairman of the Audit Committee, the remaining members may elect one of themselves as Chairperson for that particular meeting, in that case, there shall be no problem of constituting a quorum as required under condition No. 5(4)(6) and the reason of absence of the regular Chairperson shall be duly recorded in the minutes 5(3)(c) The Audit Committee The Audit Committee conducted at least its four meetings in a financial year The Audit Committee conducted at least its four meetings in a financial year The Audit Committee of the Audit Committee is constituted in presence of either two members or two-third of the members of the Audit Committee, where the presence of an independent director is a must 5(3)(a) Oversee the financial reporting process √ Oversee the financial reporting process	5(2)(c)	at least 1 (one) member has accounting or "related financial	√		
S(2)(f) The quorum of the Audit Committee meeting is not constituted without at least 1 (one) independent director 5(3) Chairman of the Audit Committee The Board of Directors selected the Chairman of the Audit Committee, who is an Independent Director In the absence of the Chairperson of the Audit Committee, the remaining members may elect one of themselves as Chairperson for that particular meeting, in that case, there shall be no problem of constituting a quorum as required under condition No. 5(4)(b) and the reason of absence of the regular Chairperson shall be duly recorded in the minutes 5(3)(c) The Chairman of the audit committee remained present in the AGM The Audit Committee 5(4)(a) The Audit Committee The Audit Committee conducted at least its four meetings in a financial year The quorum of the meeting of the Audit Committee is constituted in presence of either two members or two-third of the members of the Audit Committee, whichever is higher, where the presence of an independent director is a must 5(5) Role of Audit Committee 5(6)(a) Oversee the financial reporting process	5(2)(d)	or there is any circumstance causing any Committee member to be unable to hold office before expiration of the term of service, thus making the number of the Committee members to be lower than the prescribed number of 3 (three) persons, the Board shall appoint the new Committee member to fill up the vacancy immediately or not later than 60 (sixty) days from the date of vacancy in the Committee to ensure continuity of the	V		No such case in the reporting year
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The Board of Directors selected the Chairman of the Audit Committee, who is an Independent Director In the absence of the Chairperson of the Audit Committee, the remaining members may elect one of themselves as Chairperson for that particular meeting, in that case, there shall be no problem of constituting a quorum as required under condition No. 5(4)(b) and the reason of absence of the regular Chairperson shall be duly recorded in the minutes 5(3)(c) The Chairman of the audit committee remained present in the AGM Meeting of the Audit Committee 5(4)(a) The Audit Committee conducted at least its four meetings in a financial year The quorum of the meeting of the Audit Committee is constituted in presence of either two members or two-third of the members of the Audit Committee, whichever is higher, where the presence of an independent director is a must 5(5)(a) Oversee the financial reporting process	5(2)(f)		√		In Practice
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the remaining members may elect one of themselves as Chairperson for that particular meeting, in that case, there shall be no problem of constituting a quorum as required under condition No. 5(4)(b) and the reason of absence of the regular Chairperson shall be duly recorded in the minutes 5(3)(c) The Chairman of the audit committee remained present in the AGM Meeting of the Audit Committee 5(4)(a) The Audit Committee conducted at least its four meetings in a financial year The quorum of the meeting of the Audit Committee is constituted in presence of either two members or two-third of the members of the Audit Committee, whichever is higher, where the presence of an independent director is a must 5(5) Role of Audit Committee 5(5)(a) Oversee the financial reporting process	5(3)(a)		V		
S(3)(c) AGM S(4) Meeting of the Audit Committee	5(3)(b)	the remaining members may elect one of themselves as Chairperson for that particular meeting, in that case, there shall be no problem of constituting a quorum as required under condition No. 5(4)(b) and the reason of absence of the regular	V		No such case in the reporting year
The Audit Committee conducted at least its four meetings in a financial year The quorum of the meeting of the Audit Committee is constituted in presence of either two members or two-third of the members of the Audit Committee, whichever is higher, where the presence of an independent director is a must 5(5) Role of Audit Committee 5(5)(a) Oversee the financial reporting process There were seven (7) meetings held during the reporting period	5(3)(c)	· ·	V		In Practice
financial year The quorum of the meeting of the Audit Committee is constituted in presence of either two members or two-third of the members of the Audit Committee, whichever is higher, where the presence of an independent director is a must 5(5) Role of Audit Committee 5(5)(a) Oversee the financial reporting process	5(4)	Meeting of the Audit Committee			
5(4)(b) constituted in presence of either two members or two-third of the members of the Audit Committee, whichever is higher, where the presence of an independent director is a must 5(5) Role of Audit Committee 5(5)(a) Oversee the financial reporting process √	5(4)(a)		√		
$5(5)(a)$ Oversee the financial reporting process $\sqrt{}$	5(4)(b)	constituted in presence of either two members or two-third of the members of the Audit Committee, whichever is higher,	√		
	5(5)	Role of Audit Committee			
5(5)(b) Monitor the choice of accounting policies and principles $\sqrt{}$	5(5)(a)	Oversee the financial reporting process	_ √		
	5(5)(b)	Monitor the choice of accounting policies and principles	√		

Condition No.	Title	Compliance Status ("√" has been put in the appropriate column)		Remarks (if any)	
IVU.		Complied	Not Complied		
5(5)(c)	Monitor Internal Control Risk Management process	√			
5(5)(d)	Oversee hiring and performance of external auditors	√			
5(5)(e)	Hold a meeting with the external or statutory auditors	√			
5(5)(f)	Review the annual financial statements before submission to the board for approval	√			
5(5)(g)	Review the quarterly and half-yearly financial statements before submission to the board for approval	√			
5(5)(h)	Review the adequacy of internal audit function	√			
5(5)(l)	Review the Management's Discussion and Analysis before disclosing in the Annual Report	√			
5(5)(j)	Review statement of significantly related party transactions submitted by the management	V			
5(5)(k)	Review Management Letters/Letter of Internal Control Weakness issued by statutory auditors	√			
5(5)(l)	Oversee the determination of audit fees based on scope and magnitude, level of expertise deployed, and time required for effective audit and evaluate the performance of external auditors	V			
5(5)(m)	Disclosure to the Audit Committee about the uses/applications of IPO funds by major category (capital expenditure, sales, and marketing expenses, working capital, etc.), every quarter, as a part of their quarterly declaration of financial results (Further, on an annual basis, shall prepare a statement of funds utilized for the purposes other than those stated in the prospectus	V			
5(6)	Reporting of the Audit Committee				
5(6)(a)	Reporting to the Board of Directors				
5(6)(a)(i)	Reporting to Board of Directors on the activities of the Audit Committee	√			
5(6)(a)(ii) (a)	Reporting to Board of Directors on conflicts of interests	√			
5(6)(a)(ii) (b)	Reporting to Board of Directors on any fraud or irregularity or material defect in the internal control system	V		Activities of the Audit Committee are reported to the Board of Directors and disclosed in the annual report.	
5(6)(a)(ii) (c)	Reporting to Board of Directors on suspected infringement of laws	√		No such case in the reporting year	
5(6)(a)(ii) (d)	Reporting to Board of Directors on any other matter	√		-do-	
5(6)(b)	Reporting to BSEC (if any material impact on the financial condition & results of operation, unreasonably ignored by the management)	V		-do-	
5(7)	Reporting to the Shareholders of Audit Committee activities, which shall be signed by the Chairman and disclosed in the Annual Report	V		Activities of the Audit Committee are reported to the Board of Directors and disclosed in the annual report.	

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	ndition No.	Title	Compliance St been put in the colur	e appropriate	Remarks (if any)
	1 0.		Complied	Not Complied	
	6	Nomination and Remuneration Committee (NRC)			
6	6(1)	Responsibility to the Board of Directors			
6(1)(a)	The company shall have a Nomination and Remuneration Committee (NRC) as a sub-committee of the Board	-		The Board of Directors in its 185 th meeting held on 27 May 2024 entrusted the roles & responsibilities of Nomination and Remuneration Committee (NRC) to the Board Audit Committee (BAC) to comply with the Bangladesh Bank's BRPD Circular letter no. 21 dated 12 May 2024 and BSEC's Corporate Governance Code-2018.
6((1)(b)	The NRC shall assist the Board in the formulation of the nomination criteria or policy for determining qualifications, positive attributes, experiences, and independence of directors and top-level executive as well as a policy for the formal process of considering remuneration of directors, top-level executive	-		-do-
6((1)(c)	The Terms of Reference (TOR) of the NRC shall be clearly outlined in writing covering the areas stated in condition No. 6 (5)(b)	-		-do-
6	(2)	Constitution of the NRC			
6	(2)(a)	The Committee shall comprise of at least three members including an independent director	-		-do-
6	(2)(b)	At least 02 (two) members of the Committee shall be non-executive directors;	-		-do-
6	(2)(c)	Members of the Committee shall be nominated and appointed by the Board	-		-do-
6	(2)(d)	The Board shall have authority to remove and appoint any member of the Committee			-do-
6	(2)(e)	In case of death, resignation, disqualification, or removal of any member of the Committee or any other cases of vacancies, the board shall fill the vacancy within 180 (one hundred eighty) days of occurring such vacancy in the Committee	-		-do-
6	(2)(f)	The Chairperson of the Committee may appoint or co-opt any external expert and/or member(s) of staff to the Committee as an advisor who shall be a non-voting member, if the Chairperson feels that advice or suggestion from such external expert and/or member(s) of staff shall be required or valuable for the Committee	-		-do-
6 ((2)(g)	The company secretary shall act as the secretary of the Committee	-		-do-
6	(2)(h)	The quorum of the NRC meeting shall not constitute without the attendance of at least an independent director;	-		-do-

Condition No.	Title	Compliance Status ("√" has been put in the appropriate column)		Remarks (if any)
NU.		Complied	Not Complied	
6 (2)(i)	No member of the NRC shall receive, either directly or indirectly, any remuneration for any advisory or consultancy role or otherwise, other than Director's fees or honorarium from the company	-		-do-
6(3)	Chairperson of the NRC			
6(3)(a)	The Board shall select 1 (one) member of the NRC to be Chairperson of the Committee, who shall be an independent director	-		-do-
6(3)(b)	In the absence of the Chairperson of the NRC, the remaining members may elect one of themselves as Chairperson for that particular meeting, the reason for the absence of the regular Chairperson shall be duly recorded in the minutes	-		-do-
6(3)(c)	The Chairperson of the NRC shall attend the annual general meeting (AGM) to answer the queries of the shareholders	-		-do-
6(4)	Meeting of the NRC			
6(4)(a)	The NRC shall conduct at least one meeting in a financial year	-		-do-
6(4)(b)	The Chairperson of the NRC may convene an emergency meeting upon request by any member of the NRC;	-		-do-
6(4)(c)	The quorum of the meeting of the NRC shall be constituted in presence of either two members or two-third of the members of the Committee, whichever is higher, where the presence of an independent director is must as required under condition No. 6(2)(h)	-		-do-
6(4)(d)	The proceedings of each meeting of the NRC shall duly be recorded in the minutes and such minutes shall be confirmed in the next meeting of the NRC	-		-do-
6(5)	Role of the NRC			
6(5)(a)	NRC shall be independent and responsible or accountable to the board and the shareholders	-		-do-
6(5)(b)	NRC shall oversee, among others, the following matters and make a report with a recommendation to the Board	-		-do-
6(5)(b)(i)	Formulating the criteria for determining qualifications, positive attributes, and independence of a director and recommend a policy to the Board, relating to the remuneration of the directors, top-level executive, considering the following	-		-do-
6(5)(b) (i)(a)	The level and composition of remuneration is reasonable and sufficient to attract, retain and motivate suitable directors to run the company successfully	-		-do-
6(5)(b)(i) (b)	The relationship of remuneration to performance is clear and meets appropriate performance benchmark	-		-do-

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Condition No.	Title	been put in the colui	e appropriate	Remarks (if any)
6(5)(b) (i)(c)	Remuneration to directors, top-level executive involves a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of the company and its goals	-		-do-
6(5)(ii)	Devising a policy on Board's diversity taking into consideration age, gender, experience, ethnicity, educational background, and nationality	-		-do-
6(5)(iii)	Identifying persons who are qualified to become directors and who may be appointed in a top-level executive position following the criteria laid down, and recommend their appointment and removal to the Board	-		-do-
6(5)(iv)	Formulating the criteria for evaluation of the performance of independent directors and the Board	-		-do-
6(5)(v)	Identifying the company's needs for employees at different levels and determine their selection, transfer or replacement and promotion criteria	-		-do-
6(5)(vi)	Developing, recommending and reviewing annually the company's human resources and training policies	-		-do-
6(5)(c)	The company shall disclose the nomination and remuneration policy and the evaluation criteria and activities of NRC during the year at a glance in its annual report.	-		-do-
7	External / Statutory Auditors			
7(1)(i)	Non-engagement in appraisal or valuation services or fairness opinions	V		-do-
7(1)(ii)	Non-engagement in designing and implementation of Financial Information System	\checkmark		-do-
7(1)(iii)	Non-engagement in Book Keeping or other services related to the accounting records or financial statements	\checkmark		-do-
7(1)(iv)	Non-engagement in Broker-dealer services	$\sqrt{}$		-do-
7(1)(v)	Non-engagement in actuarial services	√		-do-
7(1)(vi)	Non-engagement in internal audit services	√		-do-
7(1)(vii)	Non-engagement in any other services that the Audit Committee determines	V		-do-
7(1)(viii)	Non-engagement in audit or certification services on compliance of corporate governance as required under condition No (9(1); and	V		-do-
7(1)(ix)	Non-engagement in any other service that creates a conflict of interest	\checkmark		-do-
7(2)	No partner or employees of the external audit firms possesses any share of the company during the tenure of their assignment	$\sqrt{}$		-do-

Condition No.	Title	Compliance Status ("√" has been put in the appropriate column)		Remarks (if any)
INU.		Complied	Not Complied	
7(3)	Representative of external/statutory auditors remained present in the Shareholders' Meeting (Annual General Meeting or Extraordinary General Meeting) to answer the queries of the shareholders	V		In Practice
8	Maintaining a website by the Company			
8(1)	The company has an official website linked with the website of the stock exchange	V		
8(2)	The company kept the website functional from the date of listing	V		
8(3)	The company made available the detailed disclosures on its website as required under the listing regulations of the concerned stock exchange(s)	V		
9	Reporting and Compliance of Corporate Governance			
9(1)	Obtaining a certificate from a practicing Professional Accountant /Secretary regarding the compliance of the conditions of the Corporate Governance Guidelines of the BSEC and include in the Annual Report	V		NRB Bank PLC has obtained the certificate from M/s. M. Shahidul Islam & Co., Chartered Accountants regarding the compliance of conditions of Corporate Governance Code 2018, and such certificate is disclosed on the Annual Report
9(2)	The professional will provide the certificate on compliance with this Corporate Governance Code shall be appointed by the shareholders in the annual general meeting	√		The Board appointed the Compliance Auditor and their appointment was approved by the Shareholders
9(3)	Directors statement in the directors' report whether the company has complied with these conditions	V		

For M/s. M. Shahidul Islam & Co. Chartered Accountant

Md. Shahidul Islam FCA Managing Partner

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Date: 21 October 2025